



October 5, 2017

Mr. Jaime Plá Cortes
Executive President
Asociación de Hospitales de Puerto Rico
Centro Comercial Villa Nevárez, Suite 101
San Juan, PR 00927

Dear Jaime:

The American Hospital Association (AHA), Greater New York Hospital Association (GNYHA), and the Healthcare Association of New York State (HANYYS) are deeply concerned about the devastation caused by Hurricane Maria. We continue to monitor developments closely. Our thoughts and prayers are with you, the people of Puerto Rico, and the health care community that seeks to meet their needs every day.

America's hospitals and health systems stand ready with our available resources to help with the long-term restoration of Puerto Rico's health care community. We understand the importance of coming together in the aftermath of natural disasters and in times of immense need. In the spirit of hospitals helping hospitals, the AHA, GNYHA and HANYYS would like to offer our collective hands in partnership with the Puerto Rico Hospital Association to create the "Adopt a Hospital" initiative.

We envision ongoing relationships between stateside hospitals and hospital systems and Puerto Rico hospitals. We want to be sure that there is an established relationship between hospitals to facilitate dialogue and foster ongoing support in areas such as facility engineering and operations, employee assistance, equipment, supplies and community needs.

The AHA's member engagement team is hearing from hospitals and health systems across the country who are eager to help. We need to determine exactly how our member hospitals can help Puerto Rico's hospitals as they recover and seek to return to normal operations for their communities. Also, the AHA's American Society of Healthcare Engineering and Association for Healthcare Resource & Materials Management also stand ready to offer their unique expertise.

As we move forward, we recognize the need to work within the federal and state framework of action plans based on damage assessments. Our intent is to coordinate with both the federal and state Disaster Medical Assistance and Emergency Medical Assistance response teams.

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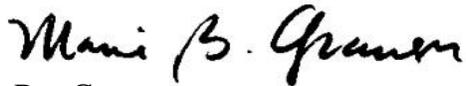
Puerto Rico's hospitals will have needs extending well beyond the immediate devastating effects of Hurricane Maria. We want to help Puerto Rico fully restore its health care community, where all have the opportunity to reach their highest potential for health.

Please let us know how the AHA, GNYHA and HANYS can best be of assistance toward the long-term needs of Puerto Rico's health care community. Feel free to contact one of us, or Ryan Frazier, AHA's senior vice president for member relations, at rfrazier@aha.org, or (312) 422-3313. We look forward to partnering with you.

Sincerely,



Rick Pollack
President & CEO
American Hospital Association



Bea Grause
President
Healthcare Association of New York State



Ken Raske
President & CEO
Greater New York Hospital Association