



BON SECOURS BALTIMORE HEALTH SYSTEM
Bon Secours Health System

REACHING OUT TO OUR HIGH RISK POPULATION

PRESENTED BY:

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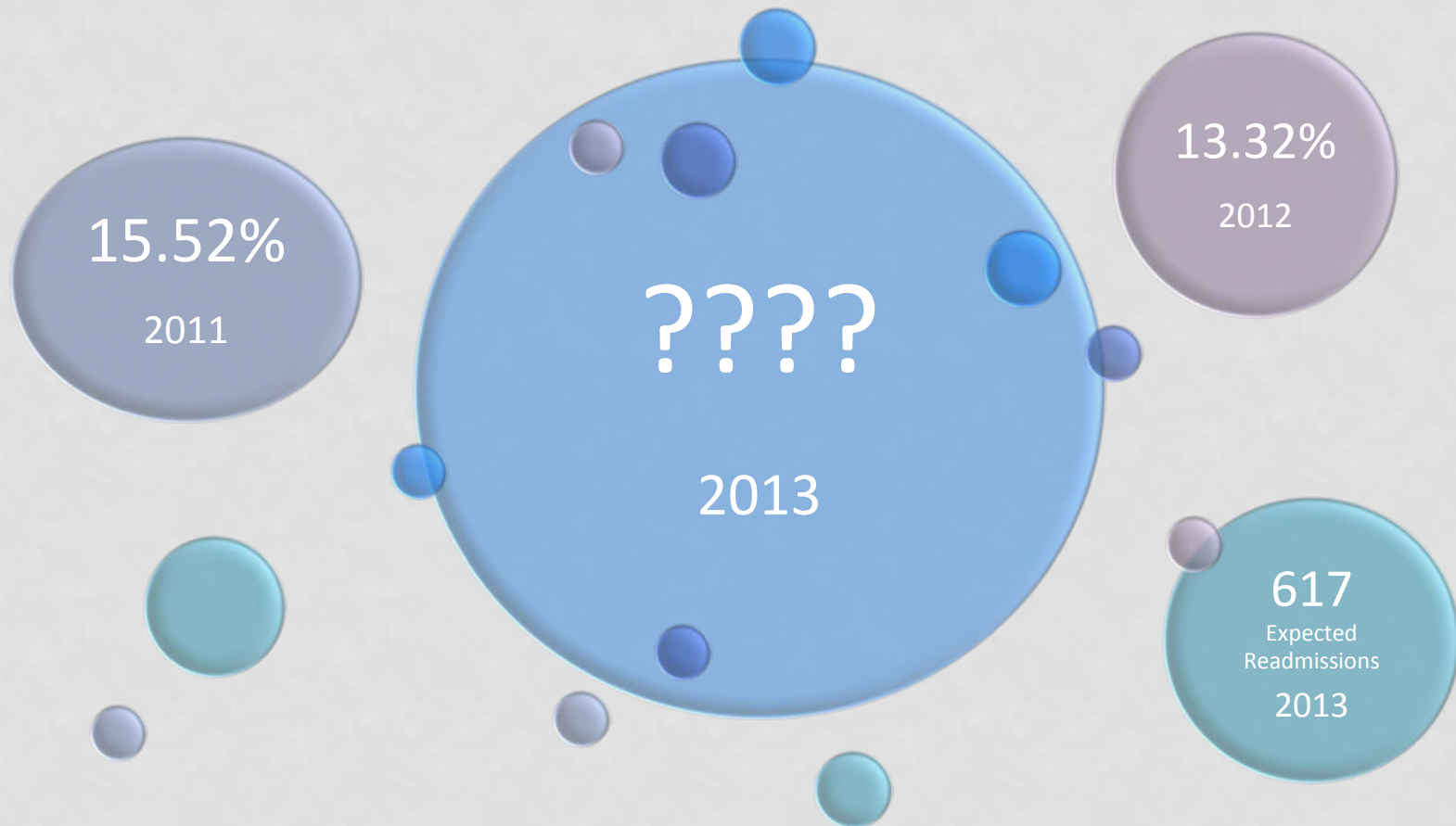
WEST BALTIMORE

Mapping the Course for Change



- Over 50% of readmissions are linked to illicit drug and/or alcohol abuse.
- Cardiovascular disease, diabetes, and COPD: two to three times higher than Maryland and Baltimore City.
- Emergency department visits are about 12% higher than the state average.
- Fewer Primary Care Doctors than other places in the state.

READMISSION DATA





BON SECOURS BALTIMORE'S VISION

Inpatient Care to Health Management

Shift from Volume to Value

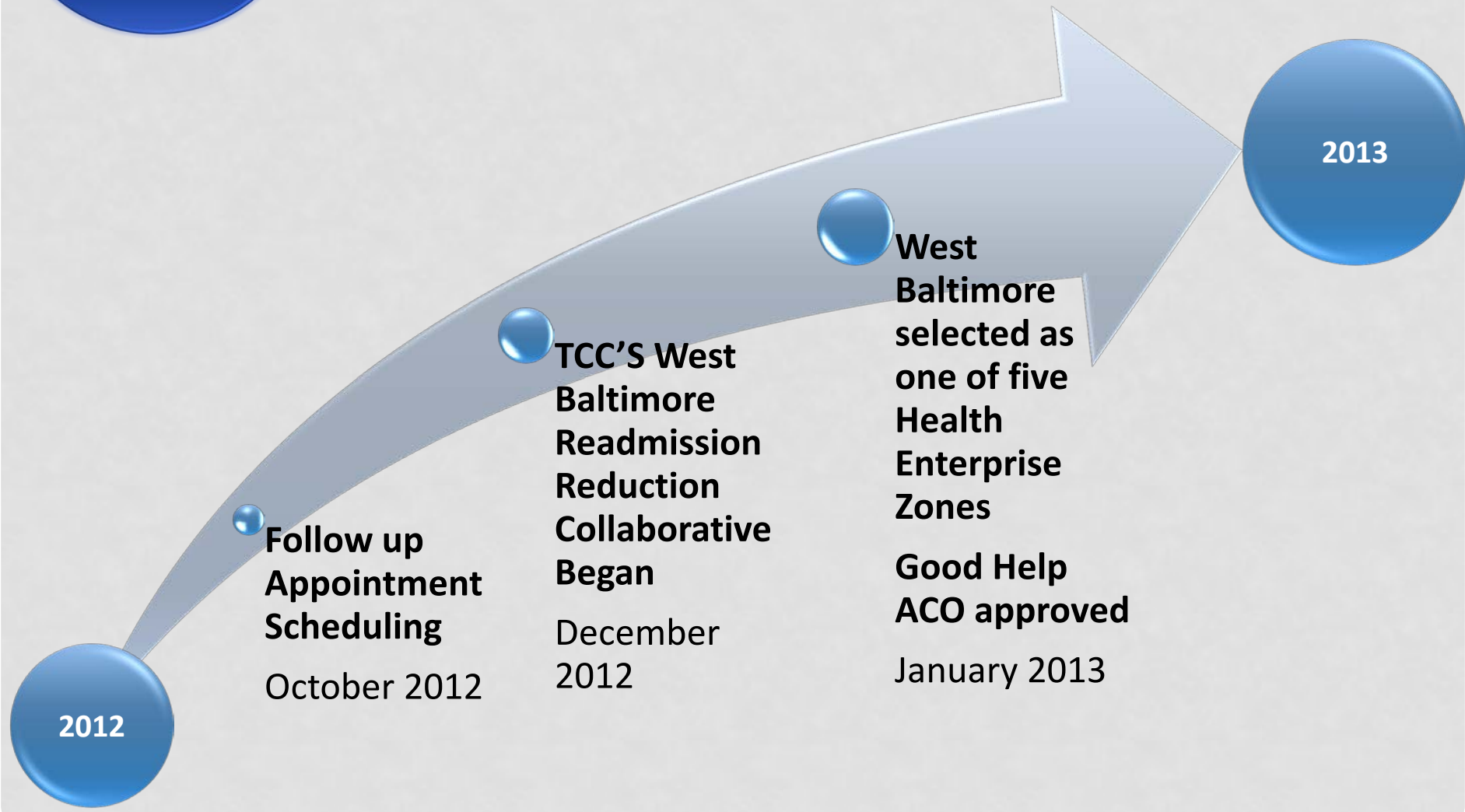
People Care to Population Care

Promoting Wellness

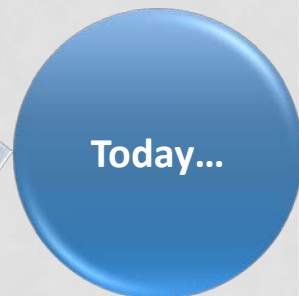
MAPPING THE COURSE FOR CHANGE...



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Implemented High Risk Assessment Tool
NeighborCare Bedside Delivery Program began
February 2013

Partnered with Community Home Health of Maryland
June 2013

Grand Opening of Family Health & Wellness Center
Global Budget Revenue approval
July 2013

In-House Care Transition Team established
November 2013



ELEMENTS OF SUCCESSFUL CARE COORDINATION...



Communication



Innovation

Technology



Effective Handoff





ELEMENTS OF SUCCESSFUL CARE COORDINATION

Nursing Home Readmissions:

- Significantly decreased from **18%** to less than **2%**.

Good Help ACO:

- **131** Medicare patients identified
- Working alongside the Family Health and Wellness Team and Physicians to create outpatient care plans for readmitted patients



ELEMENTS OF SUCCESSFUL CARE COORDINATION

The SBIRT Peer Recovery Coach Program:

- **3,800+** patients assessed
- **574** were referred to treatment
- **268** of those patients entered treatment



ELEMENTS OF SUCCESSFUL CARE COORDINATION...

The Coordinating Center's West Baltimore Readmission Reduction Collaborative:

- **744** Medicare A & B patients enrolled
- Readmissions fell from **22%** to **14.3%**
among three participating hospitals



ELEMENTS OF SUCCESSFUL CARE COORDINATION

The Heath Enterprise Zone Program:

- **23** New Healthcare Providers in W. Baltimore
- **172** Community Members Partnered with Community Health Workers
- **11** Free Weekly Fitness Classes offered
- **250** W. Baltimore residents enrolled regularly in classes

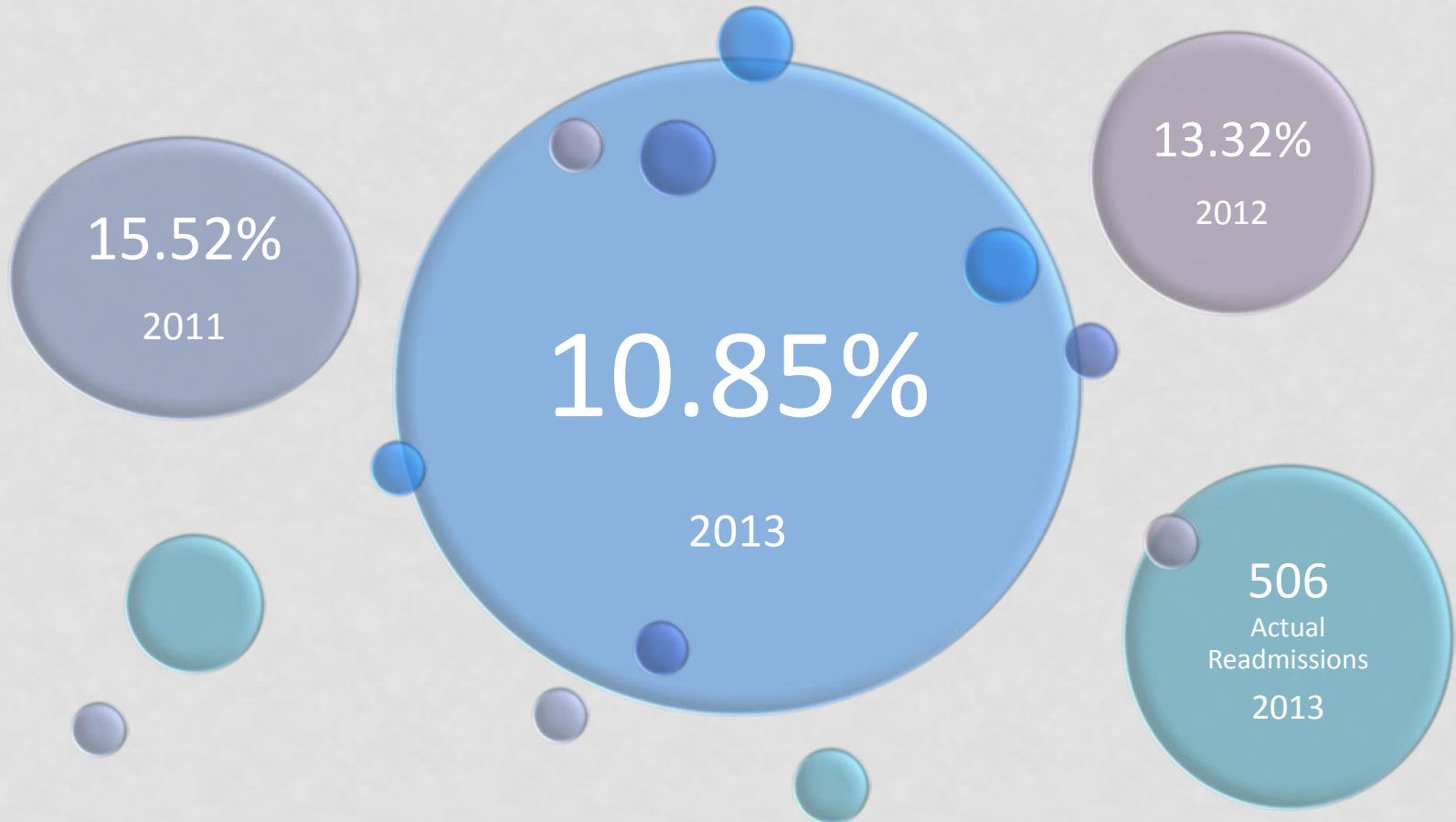


IMPACT OF CARE COORDINATION...

The In-House Care Transition Team:

- High Risk for Readmission Assessments on new Med-Surg admissions
- Over **200** post discharge home visits
- Over **600** scheduled follow up appointments
- **13%** increase in overall show rate in 90 days

IMPACT OF CARE COORDINATION





IMPACT OF CARE COORDINATION

- Favorable ARR Charge per Episode Performance in FY13: \$1,403,472
 - Rate Year to Date Expected: 617
 - Actual readmissions: 506 (decrease of 111)

- Core Measure Readmissions (AMI, HF, PNU, and COPD) have dropped significantly.
 - 0.90 Baseline (October 2012-June 2013)
 - 0.87 FY14 Readmission Index Target
 - 0.59 as of November 2013



WHAT WE HAVE LEARNED

Readmission Reduction = Improved Patient Outcomes

- Effective care coordination is the cornerstone of community sustainability.
 - Increase Partnerships within the Community
- Establish protocols for drug seeking patients.
- Continue to develop non traditional pathways to address the needs of our patients.
- Expand Primary Care with the addition of a Nurse Navigator